

24 **Abstract**

25 Many natural habitats have been modified to accommodate for the presence of humans and their
26 needs. Infrastructures – such as hydroelectric dams, weirs, culverts and bridges – are now a
27 common occurrence in streams and rivers across the world. As a result, freshwater ecosystems
28 have been altered extensively, affecting both biological and geomorphological components of the
29 habitats. Many fish species rely on these freshwater ecosystems to complete their lifecycles, and
30 the presence of barriers, has been shown to reduce their ability to migrate and sustain healthy
31 populations. In the long run, barriers may have severe repercussions on population densities and
32 dynamics of aquatic animal species. There is currently an urgent need to address these issues
33 with adequate conservation approaches. Adaptive management provides a relevant approach to
34 managing barriers in freshwater ecosystems as it addresses the uncertainties of dealing with
35 natural systems, and accommodates for future unexpected events, though this approach may not
36 be suitable in all instances. A literature search on this subject yielded virtually no output. Hence,
37 we propose a step-by-step guide for implementing adaptive management, which could be used to
38 manage freshwater barriers.

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40 **Keywords:** adaptive management, barriers, freshwater ecosystems, stakeholders, conservation

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47 **1. Context: barriers in European freshwater ecosystems**

48 In comparison to their terrestrial counterparts, freshwater taxa are on average more imperiled
49 (Dudgeon et al. 2006; Strayer and Dudgeon 2010; Carrizo et al. 2013). Freshwater fish species
50 represent approximately 25% of all living vertebrates, many of which are threatened (IUCN
51 2016). Given the linear nature of freshwater systems, connectivity may be heavily affected as a
52 result of the presence of in-river barriers (Stanford et al. 1996). Historically, rivers and their
53 surroundings have been used for anthropogenic purposes more than any other habitat, which over
54 centuries, has led to the loss of the original integrity of water courses (Jungwirth 1998; Jager et
55 al. 2001). Today, the majority of large rivers have been modified in one way or another – for the
56 purposes of hydroelectric power plants (Welcomme 1995) or other artificial barriers like dams,
57 weirs, or road crossings (Jungwirth et al. 2000; Nilsson et al. 2005), posing increasing threats to
58 freshwater ecosystems and the mobile biota, particularly fish, that live within them (Arthington
59 et al. 2016).

60 In Europe, all major rivers, except for the Pechora River in Russia (Studenov et al. 2008),
61 are now fragmented by artificial dams and weirs (Tockner et al. 2009). The high (and increasing)
62 density of river barriers is contributing to the poor habitat quality and loss of biodiversity of
63 freshwater systems in contravention of the European Union's Water Framework Directive
64 (Acreman and Ferguson 2010; Reyjol et al. 2014). Increasingly, barrier removal is viewed as a
65 necessary management measure to reinstate natural connectivity within and amongst ecosystems
66 (Garcia de Leaniz 2008; Tonra et al. 2015), though we still have little knowledge to make
67 predictions about the biological and geomorphological trajectory of a river system once a barrier
68 has been removed (Pizzuto 2002). Whilst removal projects for large barriers have revealed quick
69 recovery of key biological components (Tonra et al. 2015), the same cannot be said of barriers in

70 small streams as evidence is currently lacking (Tummers et al. 2016a). The presence of small-to-
71 medium sized impoundments (i.e., height below 10m) is extensive in European streams and
72 rivers, providing us with every reason to investigate their effects in order to enhance and focus
73 management efforts.

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75 **2. Management of barriers**

76 Many barriers in European rivers originated in the 10th to 19th centuries to operate mills
77 (Downward and Skinner 2005; Nützmänn et al. 2011) and a high proportion, often rebuilt or
78 modified multiple times, are now redundant (Downward and Skinner 2005). However, some mill
79 weirs are of historical significance or are being converted for operation as low-head
80 hydroelectric power facilities (Watkin et al. 2012). Since the 1950s, the approach to implement
81 dams for achieving water storage has been to design and operate reservoirs so that they fill with
82 sediments slowly (Palmieri et al. 2001) but some are approaching the end of their operational
83 lives. Currently, there are challenging issues regarding the proper management of barriers, which
84 may be addressed by an adaptive management (AM) approach.

85 AM stems from the idea that ecosystem management and conservation practice is a
86 dynamic process, and thus should be modified as we gain further knowledge to achieve
87 management objectives (Holling 1978; Lindenmayer and Burgman 2005; Westgate et al. 2013).
88 Such an approach is especially appropriate when dealing with ecological resources, which are
89 dynamic in nature, and hence would provide an appropriate method to manage barriers (for
90 example management of flow characteristics - see Baumgartner et al. 2014; Summers et al.
91 2015). This dynamic conservation approach has grown greatly since the seminal work of Walters
92 and Hilborn (1976) and Holling (1978), and is now considered fundamental to sustainable

93 practices (Westgate et al. 2013; Williams and Brown 2014). An adaptive approach requires
94 extensive planning, along with an active and systematic effort to gather and document
95 information, as well as the early involvement of stakeholders in the decision-making process
96 (Lindenmayer and Burgman 2005). There are four fundamental elements to AM, as identified by
97 Davis et al. 2001: (1) acknowledging the uncertainties associated with management policies, (2)
98 formulating management policies as testable hypotheses, (3) searching, using and assessing
99 information in order to test hypotheses, and (4) adapting management policies periodically as
100 new information is acquired.

101 While AM is widely supported in theory (Fabricius and Cundill 2014), few real-world
102 examples have been reported in practice (Keith et al. 2011; Westgate et al. 2013). Most
103 applications test a single management option at a time, and change their approach only when it
104 fails (Duncan and Wintle 2008; Keith et al. 2011). Our initial objective was to use a systematic
105 approach to review the current state of research in adaptive barrier management of freshwater
106 ecosystems. However, an all-time initial search on Web of Science using
107 “(adaptiv*)AND(manage*)AND(freshwater)AND(barrier*)” as the word string yielded only 17
108 results, 13 of which were eliminated at the title level, and the remaining 4 were eliminated at the
109 abstract level, suggesting that this area of research is highly understudied. We therefore opted to
110 include a broader spectrum of literature, and gather relevant information on AM, in an attempt to
111 apply it directly to barrier management in freshwater ecosystems. While we hoped to provide
112 specific examples to demonstrate how AM has been successfully used in barrier management,
113 the literature on the topic is scarce, although this is partly because some relevant projects that
114 have adopted an AM ethos have not used this term explicitly (*Box 1*). Instead, we propose a step-
115 by-step guide for how AM could be implemented in the management of freshwater barriers

116 (*Figure 1*), along with the potential benefits and challenges that come with using such an
117 approach.

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119 *Potential benefits*

120 One of the main advantages of AM is its regular reviews of the effectiveness and progress of the
121 strategies currently in place in the river system being managed. Management objectives should
122 be dynamic in natural systems, such as streams and rivers. Thus, as results are obtained (i.e.,
123 research findings), objectives change, and accordingly, so should management strategies
124 (exemplified in *Box 1*). Modelling tools are essential to understand how environmental factors
125 may impact a system, and to predict the outcomes of various management options (Thom 2000;
126 Bearlin et al. 2002). This approach helps to accommodate for future unexpected events by
127 guiding the development of predictions and hypotheses, which is especially relevant in today's
128 changing world. In barrier management, fish density, diversity, recruitment and spawning
129 provide important metrics to track the efficacy of the management strategies currently in place.
130 Regular revisions of these data will provide valuable information for modelling purposes and
131 help promote future management success of barriers. Modelling is also beneficial to optimize an
132 approach. In many ways, AM resembles a scientific experiment, where hypotheses are tested,
133 and experimentation is carried out, thus rendering the conclusions to be drawn more robust
134 (Linkov et al. 2004).

135

136 *Potential challenges*

137 A crucial component of AM is its ability to highlight the presence and importance of
138 uncertainties, and to use these uncertainties when formulating and testing hypotheses to render

139 the process more efficient (Davis et al. 2001). In the context of AM, uncertainties arise from
140 changing natural conditions, but also due to economic, social and political variability (Salwasser
141 1993). Uncertainties must be managed by considering a wide range of adequate, realistic and
142 reversible strategies - essentially replacing the uncertainty of a resource with the certainty of a
143 process (Rodgers 1997). Results should be monitored continuously, and strategies adjusted as
144 further knowledge is gained (Beese et al. 2003; Bunnell et al. 2003). While modeling is used to
145 make predictions that take into account uncertainties, modeling with knowledge gaps (i.e., when
146 all necessary information is not available) may exacerbate this uncertainty. AM is about
147 “learning by doing”, and incorporating learnt lessons into future decisions (McDaniels and
148 Gregory 2004). In the context of barriers, managers may use currently available findings (e.g., in
149 the literature or reports) on the potential benefits of barrier removal (or the negative impacts of
150 barrier implementation) for fish and apply this information to a new system, accepting alongside
151 it the uncertainties that come with natural systems and populations.

152 In the real world, AM is difficult to attain successfully. Stakeholders may have
153 conflicting perspectives despite a conservation objective agreed by all (Lindenmayer and
154 Burgman 2005). In many instances, political and social circumstances make AM a difficult task
155 to fulfill (*Table 1*). Scientists may not always recognize problems in AM sufficiently, as their
156 solutions are not necessarily socially and politically acceptable (Salwasser 1993). A common
157 caveat to AM is how it manages human motivation, often causing a source of problems in
158 resources management (Ludwig et al. 1993), especially when the main concern should revolve
159 around the resource itself. Stakeholders can sometimes be unwilling to compromise and/or
160 accept *any* change, resulting in serious delays in management efforts, and may even completely
161 stall the process. For example, dams are often constructed to alter flow regimes and generate

162 hydroelectricity (Dynesius and Nilsson 1994), causing substantial impacts on the ecological
163 health of rivers (Bunn and Arthington 2002). Alternatively, old mills and weirs may have
164 historical or cultural value to some, be used for recreational purposes (e.g., boating and fishing)
165 and for supply of drinking water. Stakeholders from both sides must discuss management
166 options, which will likely require compromises. In some cases minor stakeholders who remain
167 completely unwilling to compromise or accept any form of change may simply have to be
168 ignored.

169 When a resource collapses, all stakeholders typically agree that action must be taken.
170 Nonetheless, complete consensus is almost unattainable, which puts management groups at a
171 standstill. Some challenges are irreconcilable. We must therefore often take action before
172 (scientific) consensus is reached. Unrealistic expectations can sometimes cause us to forget about
173 the problem itself, but this adaptive approach is a trade-off between available data, and the need
174 for immediate resource conservation. For example, the reinstatement of more natural conditions
175 of streams and rivers via barrier removal may be a necessary action to conserve wild fish
176 populations, despite the paucity of data on barrier removal.

177 Another challenge is that sometimes the problem is thought to be only marginal and so to
178 initiate an AM process would be too costly and lengthy for the benefits. In this case, a potential
179 solution may be to approach the entire river system as one management issue, rather than
180 individual barriers within the system. In catchment management, barriers in small lowland
181 streams are often disregarded and viewed as non-impactful obstacles, though their combined
182 effects are in fact largely underestimated (Tummers et al. 2016a; Birnie-Gauvin et al. *in press*).
183 In many instances, too much emphasis is placed on the measurable economic interests of
184 stakeholders resulting in the underappreciation of conservation problems (often unmeasurable) at

185 hand, thereby slowing the process of experimentation, learning and adaptation. Management then
186 becomes stuck at the modelling step because research is deemed too expensive, which comes at
187 the cost of ecological sustainability.

188 **4. Implementing adaptive management**

189 We propose a guide to implement adaptive management in the real world in *Figure 1*. Before
190 initiating an AM approach, managers must first determine whether all of the four following
191 components are present: (1) knowledge gaps, (2) prospects for learning and an expected
192 ecological value, (3) opportunities for reconsiderations and alternative options (i.e., if only one
193 option is viable, adaptive management is not an appropriate approach), and (4) sufficient
194 funding. If all four components are present, then one may initiate the AM process, which begins
195 with identifying and involving all relevant stakeholders. Managers must ask themselves three
196 important questions: Are there highly valuable resources at stake? Is the scenario highly
197 politically-involved? Is there a high degree of uncertainty revolving around this issue? If “yes” is
198 answered to any of these questions, it is highly recommended that managers seek the help of
199 independent peer-reviewers to help the decision-making process. The following step is one of the
200 most critical steps in AM: setting clear objectives, which are agreed upon by all stakeholders.
201 Without agreement, the process cannot move forward, sometimes at the cost of ecological
202 resilience. Independent peer-reviewers may be helpful, but if the opinions of stakeholders are
203 irreconcilable, then an alternate management approach must be investigated. Managers must then
204 identify measurable indicators (of the chosen management actions), which must again be agreed
205 upon. The modeling process subsequently begins, which helps the development of hypotheses
206 and predictions, and vice versa. Following modeling, large-scale experimentation is carried out,
207 where the outcomes are evaluated. If the outcomes are not satisfactory, then more modeling and

208 hypothesis-testing may be needed. If the outcomes are deemed satisfactory by stakeholders, the
209 agreed upon management actions may be implemented and evaluated repeatedly at regular
210 intervals. Discussions, reflections and adaptations to the management approach should be
211 undertaken continuously. Every step of this process should be documented adequately.

212

213 **5. Conclusion and an outlook to the future**

214 In many cases, “we know too little about how threats operate at large scales to be able to prevent
215 or mitigate them” (Abell 2002). Adaptive management attempts to deal with the uncertainties
216 that come with “knowing too little”. Nonetheless, there are instances in which adaptive
217 management is simply not an acceptable option (*Table 2*), a fact which cannot be understated -
218 adaptive management is by no means the answer to every conservation issue. There exist several
219 guidelines and prerequisites that must be met before one can set out to implement an adaptive
220 management approach (*Figure 1*). Under certain circumstances, it may be valuable to combine
221 an adaptive management approach with other approaches to developed tools which can be
222 applied at a wider scale (e.g., Fuzzy Cognitive Mapping, Özesmi et al. 2004). In cases when
223 adaptive management can be used, it is important that the process and outcomes - for both
224 failures and successes - be documented (either as a report or peer-reviewed article) so that others
225 can benefit from it. It may also be beneficial to managers if a formal framework on how to
226 implement adaptive management is available.

227

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455 *Table 1.* Stakeholders and their incentive for barrier management.
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Stakeholder	Underlying incentive
Hydroelectric dam owner	Economic value, provision of energy
Residents of local municipality	Flood risk (economic impact), cultural heritage, recreation (boating, fishing, wildlife)
Environmental protection agencies	Flow gauging, flood risk
Water companies	Economic value, water abstraction for drinking water
Farmers of adjacent land	Economic value, water abstraction for crops, flood risk adjacent to river
Boat navigation	Channel depth management, economic value
Highways / rail authority	Economic value, transport where barrier issue is linked to road/rail transport (culvert, bridge infrastructure)
Fish farmers	Economic value, stocking
Recreational fishing	Economic value, intrinsic values
Commercial fishing	Economic value, food provision
Conservation bodies	Maintaining biodiversity, environmental and population sustainability

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476 *Table 2.* Limitations of the adaptive management approach.
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Instances when NOT to use adaptive management

To delay a process.

When there are no knowledge gaps.

When no clear objectives have been set.

When funding is a problem.

When opportunities for improvement lack.

When later reconsiderations are not an option.

When alternatives are limited.

When mistakes are irreversible.

When no measurable indicators are available.

Irreconcilable stakeholders

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481 **Box 1.** Adaptive management of river barriers in action - a case study

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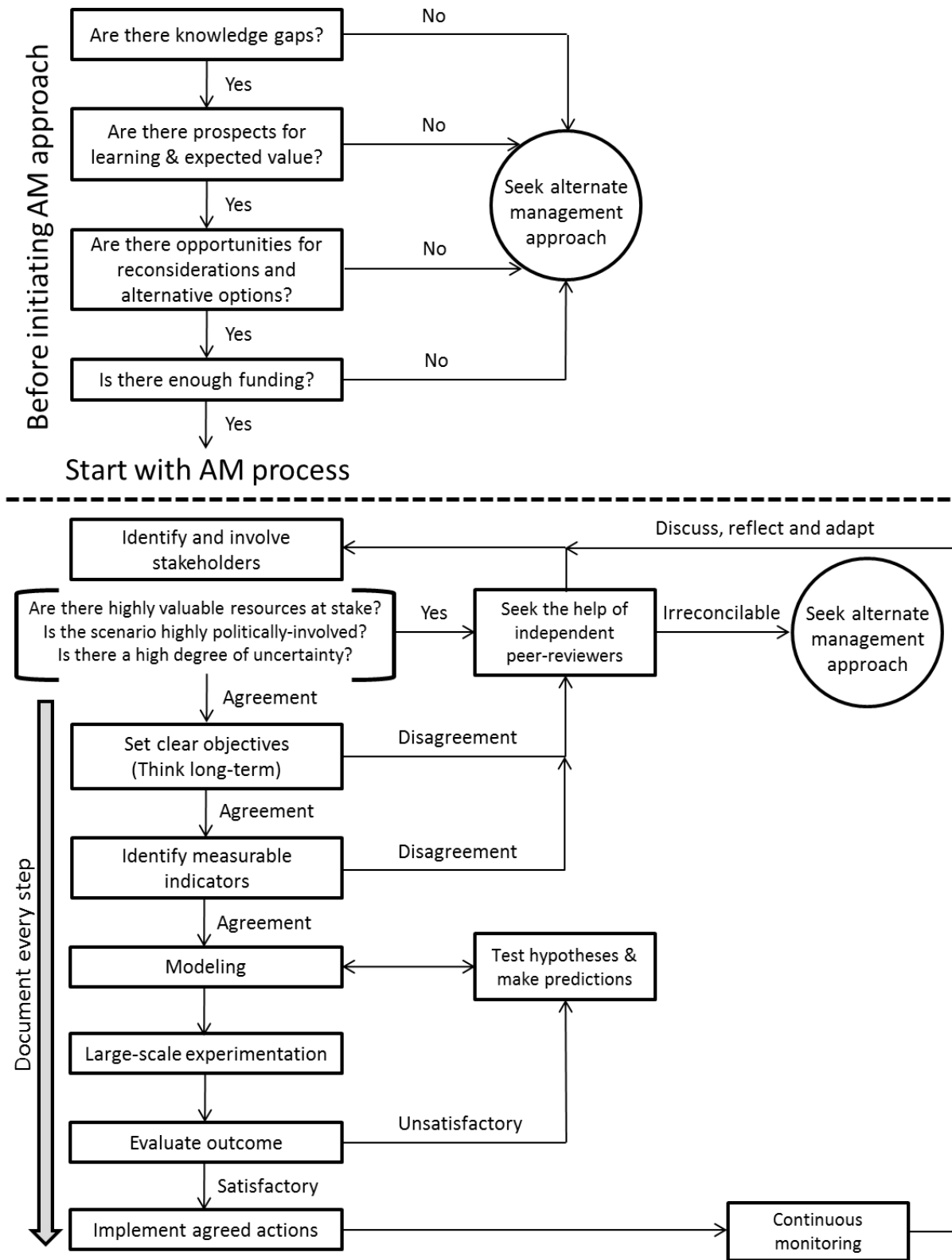
483 The Yorkshire Derwent, northeast England is a tributary of the Humber, the UK's largest drainage. The
484 Derwent catchment is mostly rural and has good water quality, suitable for potable supply after treatment.
485 The catchment runs off the North Yorkshire Moors but the last 75 km of river falls only 20 m (mostly at
486 six river barriers), creating a large managed floodplain. The downstream-most 35km of this comprises
487 herb-rich damp meadows. From km 68 to the confluence with the Humber, the river was designated a
488 national Site of Special Scientific Interest (SSSI) in 1975 and an EU Special Area of Conservation (SAC)
489 in 2005. Adjacent wetlands form an EU Special Protection Area (SPA) for wetland birds and a RAMSAR
490 wetland site. *Ranunculion fluitantis* / *Callitrichio-Batrachion* habitat and river lamprey *Lampetra*
491 *fluviatilis* were primary reasons for selection of the lower Derwent as an SAC. However, since 2003,
492 Natural England (NE) determined the Derwent SAC to be in unfavourable condition for these features.
493 Key pressures were identified as siltation, and in-river barriers to fish movement. Additional management
494 issues relating to River Derwent barriers are flood risk management (towns along the lower Derwent have
495 flooded multiple times in recent decades); potable water supply (the lower two barriers stabilise water
496 levels upstream for abstraction to 5 million people); new low-head hydroelectricity (the Environment
497 Agency [EA] is required to support renewable power development alongside its environmental protection
498 duties); flow-gauging (EA gauges river flow from several weirs) and navigation (on the lower 35 km of
499 river, including to and from the Humber, via Barmby tidal barrage, the downstream-most barrier,
500 managed by EA). In 2003 the EA and NE sought to develop a long-term ecological restoration plan for
501 the river (River Derwent Restoration Project, RDRP), in an adaptive framework and consulted with a
502 wide range of stakeholders, identifying objectives and information needs.

503

504 To provide information for the RDRP and more widely, lamprey research on the Derwent has included
505 determining their abundance and distribution (Jang and Lucas 2005; Nunn et al. 2008; Lucas et al. 2009);
506 the distribution and use of lamprey habitats (Jang and Lucas 2005); the effect of habitat fragmentation on
507 lamprey population genetics (Bracken et al. 2015); migration and passability of different barriers and the
508 utility of various fishway designs (Lucas et al. 2009; Foulds and Lucas 2013; Tummars et al. 2016b; Silva
509 et al. 2017); and hydroelectricity impacts on lampreys (Bracken and Lucas 2013). The River Derwent
510 Restoration Plan (Royal Haskoning 2010) evaluated multiple options for solving in-river barrier impacts,
511 site by site, including full barrier removal, barrier height reduction and provision of fishways. These
512 options were appraised in concert with opportunities for reducing flood risk, managing key infrastructure
513 (e.g. water abstraction), supporting hydroelectricity development, and the economic costs and benefits.
514 This continues to be an ongoing adaptive process. For example, in 2010 EA decided not to remove its
515 redundant flow-gauging weir at rkm 40, but to allow commercial hydroelectric development there and
516 build a Larinier superactive baffle fishway, in the expectation that this would be usable by river lamprey.
517 Research has since shown the Larinier design to be ineffective for lamprey upstream passage (Tummars
518 et al. 2016b) and alternative passage solutions are being researched (Vowles et al. 2017). Modelling of
519 weir height reductions at several other sites has been done and engineering options and costs for height
520 reduction are actively being pursued. Since 2006, at Barmby tidal barrage, operations and automated
521 controls have been altered, tested and improved to enhance fish passage, particularly through the use of
522 the navigation lock in 'fishway mode' (Silva et al. 2017). Although this is intended for lamprey migration
523 it can likely benefit eels, flatfish and Atlantic salmon *Salmo salar*, which are starting to recolonize the
524 river after an absence of many decades due mostly to pollution of the Humber estuary.

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Figure 1. Proposed step-by-step guide to implement an adaptive approach in barrier management.



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