

LJMU Research Online

Oliver, EJ, Buckley, B, Dodd-Reynolds, CJ, Downey, J, Hanson, C, Henderson, H, Hawkins, J, Steele, J, Wade, M and Watson, PM

Where next for the design, delivery and evaluation of community-based physical activity prescription? Emerging lessons from the United Kingdom.

http://researchonline.ljmu.ac.uk/id/eprint/15326/

Article

Citation (please note it is advisable to refer to the publisher's version if you intend to cite from this work)

Oliver, EJ, Buckley, B, Dodd-Reynolds, CJ, Downey, J, Hanson, C, Henderson, H, Hawkins, J, Steele, J, Wade, M and Watson, PM Where next for the design, delivery and evaluation of community-based physical activity prescription? Emerging lessons from the United Kingdom. Applied

LJMU has developed LJMU Research Online for users to access the research output of the University more effectively. Copyright © and Moral Rights for the papers on this site are retained by the individual authors and/or other copyright owners. Users may download and/or print one copy of any article(s) in LJMU Research Online to facilitate their private study or for non-commercial research. You may not engage in further distribution of the material or use it for any profit-making activities or any commercial gain.

The version presented here may differ from the published version or from the version of the record. Please see the repository URL above for details on accessing the published version and note that access may require a subscription.

For more information please contact researchonline@ljmu.ac.uk

http://researchonline.ljmu.ac.uk/

2	Where next for the design, delivery and evaluation of community-based physical
3	activity prescription? Emerging lessons from the United Kingdom.
4	EJ Oliver, ¹ B Buckley, ² CJ Dodd-Reynolds, ³ J Downey, ⁴ C Hanson, ⁵ H Henderson, ⁶ J
5	Hawkins, ⁷ J Steele, ⁸ M Wade, ⁹ & PM Watson. ¹⁰
6 7	¹ Corresponding author. Department of Sport and Exercise Sciences, Durham University, UK. <u>Emily.oliver@durham.ac.uk</u> +44(0)191 <u>https://orcid.org/0000-0002-1795-8448</u>
8 9	² Liverpool Centre for Cardiovascular Science, University of Liverpool and Liverpool Heart & Chest Hospital, Liverpool, UK. <u>https://orcid.org/0000-0002-1479-8872</u>
10 11 12	³ Department of Sport and Exercise Sciences, Durham University, UK. Durham Research Methods Centre, Durham University, UK. <u>https://orcid.org/0000-0003-0670-8264</u>
13 14	⁴ Sport, Health, and Wellbeing, Plymouth Marjon University, UK. <u>https://orcid.org/0000-0001-8534-2437</u>
15	⁵ School of Health and Social Care, Edinburgh Napier University, Edinburgh, UK.
16 17	⁶ School of Sport and Exercise Science, University of Lincoln, UK. <u>https://orcid.org/0000-0002-2742-4909</u>
18 19	⁷ DECIPHer, School of Social Sciences, Cardiff University, UK. <u>https://orcid.org/0000-0002-1998-9547</u>
20 21 22	⁸ Faculty of Sport, Health, and Social Sciences, Solent University, Southampton, UK; ukactive Research Institute, ukactive, London, UK. <u>https://orcid.org/0000-0002-8003-0757</u>
23	⁹ ukactive Research Institute, London, UK. <u>https://orcid.org/0000-0002-9217-1493</u>
24 25	¹⁰ Physical Activity Exchange, Research Institute for Sport and Exercise Sciences, Liverpool John Moores University, UK 0000-0003-1575-246X
26	Word Count (inc. abstract, ex. references): 1992

27 Abstract

28	Despite widespread use, community-based physical activity prescription is
29	controversial. Data limitations have resulted in a lack of clarity about what works, under
30	what circumstances, and for whom, reflected in conservative policy recommendations.
31	In this commentary we challenge a predominantly negative discourse, using
32	contemporary research to highlight promising findings and 'lessons learnt' for design,
33	delivery, and evaluation. In doing so, we argue for the importance of a more nuanced
34	approach to future commissioning and evaluation.

35 Community-based physical activity prescription, most commonly known as 36 exercise referral, is widespread globally. Such schemes typically involve referral via 37 primary care and are targeted at those who are inactive and have, or are at risk of, 38 chronic health conditions. First introduced in the 1990s, exercise referral schemes expanded internationally, initially without a substantial evidence base.¹ Subsequent 39 40 policy has attempted to enhance practice; for example, in the UK a national quality assurance framework² and national clinical guidance;^{3,4} however, implementation has 41 42 been challenging. Emerging from a symposium considering the future of exercise 43 referral within the UK, this piece amalgamates reflections from researchers working on 44 physical activity prescription within that context. We hope that this learning may 45 stimulate reflection on and comparison with practices in international systems.

46 Common to other health interventions which vary across service providers, there 47 have been challenges in terms of conducting rigorous yet ecologically-valid evaluations. 48 Data sharing to compare schemes has been particularly problematic. As a result, policy for exercise referral schemes has been ambiguous.⁵ Evidence reviews ⁶⁻⁹ have had to 49 50 synthesise findings from schemes employing heterogenous practices which are often not 51 underpinned by evidence-based designs, behaviour change theory, nor include longterm follow up. Consequently, there remains outstanding questions regarding what 52 53 works, for whom, in what circumstances and why. Recent policy reflects this; for 54 example, the UK's National Institute of Clinical Excellence's 2018 guidance review 55 reiterated the paucity of the evidence base and consequently made only conservative 56 recommendations for ongoing commissioning.

57 One would be forgiven for thinking that exercise referral-based research had 58 stagnated. Here, we argue this is not the case. Localisation of health policy and funding 59 in the UK has enabled research and practice-based innovation, that addresses some of 60 the more complex challenges of design, implementation, and evaluation within this 61 field. There is growing evidence to suggest that exercise referral schemes work better for some groups than others,^{10,11} and tailored behaviour change approaches can promote 62 more holistic physical activity engagement than is typical through gym-based exercise 63 prescription.¹² Where psychosocial constructs are augmented (i.e., through either 64 explicit or implicit use of behaviour change strategies), adherence is supported.¹⁰ Here, 65 66 we collate learning from exemplar case studies and emerging research to demonstrate 67 how understanding of community-based physical activity prescription is advancing. In 68 doing so, we highlight both promising findings and areas of contention, deliberately 69 showcasing diverging perspectives to invite debate concerning future approaches. Given 70 the expansion of exercise referral internationally, and social prescribing in the UK, this 71 is a pertinent and timely issue.

72 **1. Design**

A key advancement for provision and research has been moving from seeking system-wide standardisation ("top down") towards a "bottom up" approach involving intervention design with local stakeholders. For example, the Co-PARS programme,^{12,} ^{13, 14} was a three-year process of iterative coproduction, refinement and evaluation of an exercise referral scheme in Liverpool. Two key learning points emerged. First, collaborative relationships between multiple interdependent stakeholders (e.g.,

79 commissioners, providers, users) can be fostered through "levelling" power and promoting a sense of shared intervention ownership.¹⁵ Buckley et al.^{12, 13, 14} facilitated 80 81 this through weighting practitioner and participant experience equally to academic 82 knowledge; using a non-specialist, impartial facilitator; and separating stakeholder groups for discussion of sensitive issues (e.g., funding and resources). Second, the 83 84 design benefitted from being an iterative cyclical process, allowing ongoing intervention refinements.¹⁶ Buckley et al.'s engagement with stakeholders went beyond 85 the formal "co-production" phase, allowing practitioners to feedback challenges, 86 87 address logistical problems, and adapt delivery systems in response to pilot data. 88 Crucially, when reflecting on the improved outcomes compared to usual care exercise referral and between pilot¹² and trial¹⁴ phases, the authors concluded that the 89 90 iterative, participatory development process may be as important for effective and 91 sustainable community-based physical activity prescription as the content of the 92 intervention itself. Indeed, the former should inform the latter. This is consistent with 93 wider design-focused work demonstrating how prototyping (iterative refining to 94 delivery context while a programme is 'live') can offer a time-efficient alternative to full co-production.¹⁷ These developing strands of work highlight a need for policy-95 96 driving evidence syntheses to look beyond standardised trial designs and positivist 97 research paradigms. In doing so, policy-makers might seek good practices rather than 98 best practice, and replace the quest for "off the shelf" content with sustainable models 99 that allow context-driven adaptation.

100 **2. Delivery**

101	A second key area of development has been the implementation of schemes; that is,
102	what should be delivered and how, to maximise effectiveness. While guidelines ^{2, 3}
103	recommend access to activities alongside use of behaviour change techniques (e.g.,
104	goals, action and coping plans), work has demonstrated how delivery can be challenged
105	by issues of technique fidelity, ^{18, 19} time pressures on the workforce, ²⁰ and poor
106	attendance. ²¹ Innovations in this area are trialling new delivery methods, including
107	theory-based behaviour change consultations, ¹⁴ referral to "green" physical activity in
108	outdoor environments, ²² and home-based delivery. ²³ Such diversification of delivery
109	may be particularly important amidst the changing climate of the Covid-19 pandemic,
110	where home-based or outdoor PA could offer accessible alternatives to the traditional
111	gym environment for elderly or clinically vulnerable populations. ²⁴
112	Findings are not always as expected. For example, the PACERS pilot trial ^{25, 26}
113	explored the feasibility of embedding a web portal and accelerometery-based
114	monitoring device within the Welsh National Exercise Referral Scheme versus scheme-
115	only provision, aiming to diversify delivery, widen access, and enhance motivational
116	support to improve adherence and outcomes. The trial demonstrated challenges of
117	device engagement (due to technical access and literacy) and disproportionately high
118	engagement from those in the least deprived quintile. Of note, this differs from patterns
119	of engagement observed in a multi-scheme dataset that show greatest uptake in the
120	higher (but not the highest) deprivation deciles. ²⁷ Together this reinforces the need to
121	better understand how different delivery approaches may impact, or be tailored to suit,
122	different types of participants.

123 **3. Evaluation**

124 One longstanding challenge in understanding the impact of exercise referral in the 125 UK has been the heterogeneity of data collected and reported. In recent years we have 126 seen considerable innovation in the evaluation of schemes. For example, the now openaccess National ReferAll Database (NRD)^{28, 29, 30} curated by ukactive (UK-wide 127 128 professional member organisation), Refer-All (a company providing software solutions 129 for exercise referral), and the National Centre for Sport and Exercise Medicine, enables 130 between-scheme comparisons at scale. So far, research using the database has 131 highlighted key areas for development, including the need to adapt practices if we are to recruit and retain participants who are least active,³⁰ and that schemes do well at 132 133 engaging (but not retaining) participants from ethnic minority communities.²⁷ In 134 addition, key learning from the processes of constructing and analysing the NRD 135 reinforces the need to support schemes in the production of high quality and consistent 136 outcome evaluation data, and of engaging delivery partners in evaluation. 137 Given the relative paucity of evaluation of long-term behaviour change and 138 maintenance of outcomes, it is clear that longitudinal follow-up must become more commonplace.³¹ Progress is being made, for example in work exploring longitudinal 139 140 uptake and referral patterning in the Welsh National Exercise Referral Scheme by linking referral scheme and health data.³² Considering the heterogeneity seen in scheme 141 level outcomes in multi-scheme datasets,^{28, 30} long-term follow ups might better inform 142 143 as to what schemes work best and for whom.

144 In a contrasting approach, theory-driven realist evaluations are increasingly being 145 used to explore interactions between proposed mechanisms, contexts and outcomes. 146 Such work^{15, 33} has identified that people within schemes (e.g., participants, deliverers, 147 commissioners) provide rich sources of information about factors that enhance 148 outcomes. These include diverse and well-integrated staffing team, accessible venues (leisure and non-leisure), and embedded social opportunities.²⁷ Learning from these in-149 150 depth evaluations with multiple stakeholders has also reaffirmed the importance of 151 understanding the complexity and politics of delivery contexts. For example, in a case study of an East Midlands county scheme¹⁵ researchers identified conflicting 152 153 interpretations, power imbalances, and tensile relationships between service users, 154 practitioners and commissioners, that ultimately affected the scheme's 155 decommissioning. Similarly, a recent ethnography highlighted the importance of 156 person-centred climate and established supportive communities of practice when seeking to influence motivation and capability within exercise referral practitioners.³³ 157 158 More research on operational contexts is needed to complement traditional effectiveness 159 studies. Another final key shift in evaluation focused work has responded to calls²⁷ for more 160 161 consideration of the impact of schemes on health inequalities. While schemes target 162 those with poorer health or risk of poor health, emerging work highlights a mixed 163 picture as to the success of supporting these groups. Data has demonstrated widening inequalities in recruitment to a national scheme, over time,³² and also, that although a 164 165 regional exercise referral programme largely did not increase inequalities in patients

referred for weight reasons, it did not reduce them either.³⁴ The publication of a new 166 167 Physical Activity Referral Scheme taxonomy³⁵ is likely to support consistent reporting 168 and classification of schemes, enabling more informed interpretation of differences in 169 outcomes. Relatedly, while the breadth of outcomes impacted by schemes is 170 encouraging, both the case for their use, and evaluation of their effectiveness, are 171 altered depending on how their stated purpose is framed. Examples of primary 172 outcomes vary, including: demonstrating a clinically-meaningful change (e.g., in 173 physical or mental health indices), achieving a guideline-based physical activity level (potentially important in some clinical populations, e.g., cancer pre-habilitation),³⁶ or 174 175 demonstrating readiness for, or engagement in, sustainable independent activity. 176 Transparency in purpose at commissioning stages, and selecting outcomes both 177 appropriate to the population and realistic given the scheme, are vital for meaningful 178 design, delivery, and evaluation.

179

180 Conclusions

181 Crucially, emerging evidence is reinforcing that meaningful health and social 182 gains can be provided by exercise referral schemes, whilst highlighting some consistent 183 messages and recommendations. First, that 'one size' does not fit all; researchers should 184 design and develop new methods of delivery with underserved groups to support those 185 who cannot engage with traditional schemes. Second, while scheme content may 186 justifiably differ based on tailoring to individuals and local contexts, there is a need for 187 some standardisation of reporting and evaluation, at least in similarly-designed

188 approaches, to facilitate robust understanding of effective practices. We argue that this 189 must take place alongside evaluation approaches that appropriately capture relevant 190 contextual details, factors that influence and impact on inequalities, and the nuances of 191 complex delivery systems. Third, the projects discussed demonstrate that it is vital to 192 continue to work with stakeholders to enhance the quality, awareness, and impact of 193 emerging evidence. Whilst individual tailoring, standardised evaluation and stakeholder 194 engagement have been established within the public health landscape for some time, 195 they have not consistently been applied within the exercise referral field. With the 196 expansion of social prescribing, and political focus on physical activity in COVID-19-197 related discourse, this presents a key 'policy window'³⁷ to enable a change in agenda 198 and messaging relating to physical activity prescription. To ensure we take advantage of 199 this opportunity, we must continue to strengthen the evidence base to earn a seat at the 200 policy table³⁸ and extend our engagement with the service users, practitioners and 201 policy-makers who use it.

In this commentary we have drawn together key findings and lessons learnt from emerging research within the UK to demonstrate how understanding of communitybased physical activity prescription schemes is advancing. Specifically, we highlight innovations in scheme design, delivery, and evaluation, and invite broader engagement in and with this research to inform future policy and practice. In particular, work that shares and contrasts both intra- and inter-national data is particularly required, to amalgamate learning from different policy, funding, political and structural contexts.

- 209 Doing so will drive progress towards ensuring that the potential benefits of exercise
- 210 referral schemes are fully realised, in an equitable way.

212 213	References
214	
215 216	¹ Sowden SL, Breeze E, Barber J, et al. Do general practices provide equitable access to physical activity interventions? <i>British Journal of General Practice</i> . 2008;58(555):e1-
217	e8.
218	
219	² Department of Health. Exercise referral systems: a national quality assurance
220	framework. 2001:
221	https://webarchive.nationalarchives.gov.uk/+tf /http://www.dh.gov.uk/en/Publicationsa
222	ndstatistics/Publications/PublicationsPolicyAndGuidance/DH 4009671
223	
223	³ National Institute for Health and Clinical Excellence, Public Health guidance [PH54].
225	Physical Activity: exercise referral schemes 2014:
225	https://www.nice.org.uk/guidance/nh54
220	https://www.mee.org.uk/guidanee/pno+
227	⁴ National Institute for Health and Clinical Excellence, 2018 Surveillance of physical
220	activity: exercise referral schemes (NICE guideline PH54) 2018.
22)	https://www.nice.org.uk/guidance/ph54/resources/2018-surveillance-of-physical-
230	activity exercise referral schemes nice guideline ph54
231	4009662685/chapter/Surveillance_decision?tab_evidence
232	4909002005/chapter/Survemance-decision?tab=evidence
233	⁵ Oliver EL Hanson C. Lindsov L et al. Exercise on referral: Evidence and complexity et
234	the nexus of public health and sport policy. International Journal of Sport Policy and
235	Politics 2016.8(A): 721 726
230	<i>Founcs</i> . 2010,8(4). 751-750.
237	⁶ Dowlay N. Mann S. Stoola I. at al. The affects of avaratise referral schemes in the
230	Kowley N, Maini S, Steele J, et al. The effects of exercise feferial schemes in the
239	disorders: a proliminary systematic review. <i>PMC Public Health</i> 2019:18(1):040
240	disorders. a premiminary systematic review. <i>BMC Fublic Health</i> . 2018,18(1).949
241	⁷ Comphall E. Holmon M. Everson Hock E. et al. A systematic review and economic
242	Campbell F, Holmes M, Everson-Hock E, et al. A systematic review and economic
243	evaluation of exercise referral schemes in primary care: a short report. Health $T_{\rm rel} = 1$
244	Technology Assessment. 2015;19(60):1-110
245	⁸ Dense TC Testes All Fee KD et al Effect of energies acforded a house in acient
246	^o Pavey IG, Taylor AH, Fox KR, et al. Effect of exercise referral schemes in primary
247	care on physical activity and improving health outcomes: systematic review and meta-
248	analysis. British Medical Journal. 2011;343: d6462
249	
250	williams NH, Hendry M, France B, et al. Effectiveness of exercise-referral schemes to
251	promote physical activity in adults: systematic review. British Journal of General
252	<i>Practice</i> , 2007;57(545):979-986

- ¹⁰Eynon M, Foad J, Downey J, et al. Assessing the psychosocial factors associated with 254 255 adherence to exercise referral schemes: a systematic review. Scandinavian Journal of 256 Medicine & Science in Sports. 2019; 29(5): 638-650. 257 258 ¹¹ Hanson CL, Oliver EJ, Dodd-Reynolds C, et al. How do participant experiences and characteristics influence engagement in exercise referral? A qualitative longitudinal 259 260 study of a scheme in Northumberland, United Kingdom. BMJ Open. 2019; 9(2): 261 e024370. 262 ¹² Buckley BJ, Thijssen DH, Murphy RC, et al. Preliminary effects and acceptability of 263 264 a co-produced physical activity referral intervention. *Health Education Journal*, 2019; 265 78(8), 869–884. 266 ¹³ Buckley BJ, Thijssen DH, Murphy RC, et al. (2018). Making a move in exercise 267 referral: co-development of a physical activity referral scheme. Journal of Public 268 269 *Health*. 2018. 40(4): e586–e593. 270 ¹⁴ Buckley BJ, Thijssen DH, Murphy RC, et al. Pragmatic evaluation of a coproduced 271 physical activity referral scheme: a UK quasi-experimental study. BMJ Open. 2020; 10: 272 273 e034580. 274 275 ¹⁵ Henderson H, Evans A, Allen-Collinson J, et al. The 'wild and woolly' world of 276 exercise referral schemes: contested interpretations of an exercise as medicine 277 programme. Qualitative Research in Sport, Exercise & Health, 2018; 10(4): 505-523. 278 ¹⁶Ogilvie D, Craig P, Griffin S, et al. A translational framework for public health 279 280 research. BMC Public Health, 2009: 9: 116. 281 282 ¹⁷ Dodd-Reynolds CJ, Nevens L, Oliver EJ, et al. Prototyping for public health in a local context: a streamlined evaluation of a community-based weight management 283 284 programme (Momenta), Northumberland, UK. BMJ Open. 2019; 9(10): e029718. 285 ¹⁸ Murphy S, Raisanen L, Moore G, et al. The evaluation of the National Exercise 286 287 Referral Scheme in Wales. 2010; Social Research. Number: 07/201. 288 ¹⁹ Beck F, Gillison F, Koseva M, et al. The systematic identification of content and 289 290 delivery style of an exercise intervention. Psychol Health. 2016;31:605-621. 291 ²⁰ Duda J, Williams G, Ntoumanis N, et al. Effects of a standard provision versus an 292 293 autonomy supportive exercise referral programme on physical activity, quality of life 294 and well-being indicators: a cluster randomised controlled trial. Int J Behav Nutr Phys 295 Act. 2014;11(10):10. 296
 - 13

- ²¹ Shore C, Hubbard G, Gorley T, et al. Insufficient reporting of factors associated with 297 298 exercise referral scheme uptake, attendance and adherence: a systematic review of 299 reviews. Journal of Physical Activity and Health. 2020; 16(8): 667-676. 300 ²² McHale S, Pearsons A, Neubeck L, et al. Green Health Partnerships in Scotland 301 Pathways for Social Prescribing and Physical Activity Referral. International Journal of 302 303 Environmental Research and Public Health. 2020; 17: 6832. 304 305 ²³ Hesketh K. *High intensity interval training: moving away from the laboratory and* 306 into the real-world. 2020; Doctoral thesis, Liverpool John Moores University. 307 ²⁴ Goethals L, Barth N, Guyot J, et al. Impact of Home Quarantine on Physical Activity 308 Among Older Adults Living at Home During the COVID-19 Pandemic: Qualitative 309 Interview Study. JMIR Aging. 2020;3(1): e19007. 310 ²⁵ Hawkins J, Edwards M, Charles J, et al. Protocol for a feasibility randomised 311 312 controlled trial of the use of Physical Activity monitors in an Exercise Referral Setting: 313 The PACERS study. Pilot and Feasibility Studies 2017; 3(1): 51 314 315 ²⁶ Hawkins J, Edwards M, Charles J, et al. Acceptability and feasibility of implementing 316 accelorometry-based activity monitors and a linked web portal in an exercise referral 317 scheme: a mixed-methods feasibility randomized controlled trial. Journal of Medical 318 Internet Research. 2019; 21 (3). e12374. 319 ²⁷Oliver EJ, Dodd-Reynolds, C, Kasim A, Vallis D. Inequalities and Inclusion in Exercise 320 321 Referral Schemes: A Mixed-Method Multi-Scheme Analysis. Int. J. Environ. Res. Public 322 Health 2021, 18, 3033. 323 ²⁸ Rowley N, Steele J, Mann S et al. Delivery approaches within exercise referral 324 schemes: a survey of current practice in England. Journal of Physical Activity and 325 326 Health. 2021; 18(4): 357-373. 327 328 ²⁹ Steele J, Wade M, Polley M, et al. The National ReferAll Database: An Open Dataset 329 of Exercise Referral Schemes Across the UK. International Journal Environ Res Public 330 Health, 2021; 18(9): 4831. 331 ³⁰Wade M, Mann S, Copeland RJ, et al. The effect of exercise referral schemes upon 332 333 health and wellbeing: Initial observational insights using individual patient data meta-334 analysis from The National Referral database. J Epidemiol Community Health. 2020; 335 74(1): 32-41. 336 337 ³¹ Prior F, Coffey M, Robins A, et al. Long-Term Health Outcomes Associated with an Exercise Referral Scheme: An Observational Longitudinal Follow-Up Study. J Phys Act 338 339 Health. 2019;16(4):288-293.
- 340

- ³² Morgan K, Rahman M, Moore G, et al. Patterning in Patient Referral to and Uptake of 341 342 a National Exercise Referral Scheme (NERS) in Wales from 2008 to 2017: A Data 343 Linkage Study. Int. J. Environ. Res. Public Health. 2020; 17:3942. 344 ³³ Downey J, Shearn K, Brown N, et al. Behaviour change practices in exercise referral 345 schemes: developing realist programme theory of implementation. BMC Health 346 347 Services Research, 2021; 21:335. 348 ³⁴ Dodd-Reynolds CJ, Vallis D, Kasim A et al. The Northumberland Exercise Referral 349 350 Scheme as a universal community weight management programme: a mixed methods 351 exploration of outcomes, expectations and experiences across a social gradient. Int J 352 Environ Res Public Health, 2020; 17(15): 5297. 353 ³⁵ Hanson C, Dodd-Reynolds CJ, Oliver EJ, et al. A modified Delphi study to gain 354 355 consensus for a taxonomy to report and classify Physical Activity Referral Schemes (PARS). International Journal of Behavioral Nutrition and Physical Activity, 2020; 17: 356 357 158. 358 359 ³⁶Moore J, Merchant Z, Rowlinson K, et al. Implementing a system-wide cancer prehabilitation programme: The journey of Greater Manchester's 'Prehab4cancer', 360 361 European Journal of Surgical Oncology, 2020. ³⁶ Kingdon JW. Agendas, alternatives, and public policies, 2nd ed.; Longman: New 362 363 York, 2003. 364 ³⁷ IJzerman H, Lewis NA, Przybylski AK. et al. Use caution when applying behavioural 365 366 science to policy. Nat Hum Behav. 2020; 4: 1092-1094. 367 368
- 369

371	Conflicts of Interest
372	
373	The authors have no conflicts of interest to declare.
374	
375	
376	Acknowledgement
377	
378	JH was funded in part by the Centre for the Development and Evaluation of Complex
379	Interventions for Public Health Improvement (DECIPHer), a UKCRC Public Health
380	Research Centre of Excellence. Joint funding (MR/KO232331/1) from the British Heart
381	Foundation, Cancer Research UK, Economic and Social Research Council, Medical
382	Research Council, the Welsh Government and the Wellcome Trust, under the auspices of
383	the UK Clinical Research Collaboration, is gratefully acknowledged.
201	

385	Table 1: Summary of	f lessons learnt	and future	directions fo	or community-b	based physical	activity p	rescription
-----	---------------------	------------------	------------	---------------	----------------	----------------	------------	-------------

Lessons learnt	Recommendations for future action
Outcomes can be enhanced by co-designed schemes and through processes that enable iterative refinement of delivery.	Scheme development (and ongoing refinement) should involve stakeholders that represent all facets of the delivery process. This should include commissioners, referring health professionals, service managers, practitioners and service users. For more holistic, systems- level approaches, there may also be value in including local sports development, community liaison, social prescribers/link workers, physical activity officers, and clinical representatives.
	It must be recognised that complex interventions take time to develop, thus smaller-scale pilots might be useful prior to wider implementation. Commissioners and service providers should be open to altering delivery approaches, including post-contract award.
There are important differences in how individuals access and respond to schemes, with some concerns evidenced about groups experiencing health inequalities. Some good practices regarding inclusion are emerging.	We echo NICE's research recommendations ^{3, 4} that work should aim to identify differences in scheme effectiveness based on socioeconomic status, age, gender and ethnicity. We call for enhanced data collection and reporting regarding other characteristics linked to health inequalities, and at the intersections of these identities.
	Reporting is not enough. In addition, commissioners and researchers should design and develop new methods of delivery to support those who evidence suggests do not engage with or benefit from traditional

	schemes. These underserved and/or underrepresented groups include: people from black and minority ethnic groups, people with multiple co-morbidities, and people with a mental health condition. Monitoring, evaluation, and commissioning frameworks should capture, recognise, and reward the impact of schemes on these and other underserved groups.
The impact of operational context on scheme delivery, performance, and sustainability is potent.	Consideration needs to be given to how behaviour change can best be supported within complex operational systems. Behaviour change principles can be integrated on multiple levels within schemes (e.g., within the scheme design, training for staff, integration of behaviour change techniques and via education for service users within service delivery).
	Evaluation approaches should appropriately capture and report relevant contextual details (e.g., staffing capacity, resources, funding and commissioning structures) as standard. This should be complemented by work understanding the nuances of complex delivery systems involved in physical activity prescription.
	Work that shares and contrasts both intra- and inter-national data is particularly required, to amalgamate learning from different policy, funding, political, and structural contexts.

Standardised evaluation is an established monitoring and evaluation approach within the public health landscape, but has not consistently been applied within the exercise referral field.	Variability between schemes represents opportunities for natural experiments; however, subsequent collation of evidence for comparative trials requires better quality minimum datasets. We echo NICE's ³ recommendations that data is collected as standard concerning: programme and evaluation details, participant demographics, baseline and follow up data, and process evaluation.
	Recognising that data collection and evaluation is often underfunded and/or time-pressured, researchers, commissioners, and service providers should work together to design, adopt, and share viable data collection approaches. Emerging examples ³⁵ are promising but require wider implementation.
	Regional, national, and international systems for sharing evidence and good practice across and between schemes are needed. The 2018 removal ⁴ of NICE's recommendation to develop a centralised system for collating local data was unhelpful in this regard. Some systems exist (e.g., the UK's National Refer-All Database), but wider scheme engagement is unlikely without changes to access and/or commissioning requirements.
The evidence base concerning exercise referral is still fragmented; wider perceptions of exercise referral need addressing.	Community-based physical activity prescription needs to continue to develop from its reputation and practices as gym-based "exercise referral" to reflect the diversity of needs, preferences, and opportunities for supporting activity uptake available.

Framing evidence, and communicating the benefits of the evidence, clearly to policy makers and commissioners, is vital for expanding its use and impact. Researchers should ensure they communicate the importance and relevance of findings to those in wider system roles.
Stakeholders concerned with exercise or physical activity prescription, or similar models (e.g., social prescribing), should be receptive to the complexities of service delivery, and recognise the need for diverse research designs to capture learning.

Т